

# NAVIGATING THE RISK LANDSCAPE

Given the rapid pace of change in the global business environment, more organisations are realising that status quo risk management will likely lead to failure and significant missed opportunities. Those that embrace the reality that risk and return and risk and value are related are the likely winners.



## THE RISK CHALLENGE

Complex and increasing



**3 in 5**

Organisations report increasing and ever more complex risk issues

## THE BARRIERS TO EFFECTIVE RISK MANAGEMENT

Lack of risk process and lack of effectiveness.

**35%**

of organisations lack formal risk management systems



**70%**

Report risk oversight is immature

Lack of use and confidence in risk information and its internal reporting



**2 in 5**

Less than organisations are satisfied with the risk reporting to senior management



**1/2**

Less than discuss risk within strategic planning at board level

Lack of focus and integration of risk within the business



**1 in 5**

Only organisations include risk activities within staff performance and remuneration

**80%**

of organisations have not invested in risk management training in recent years

## THE OUTCOME

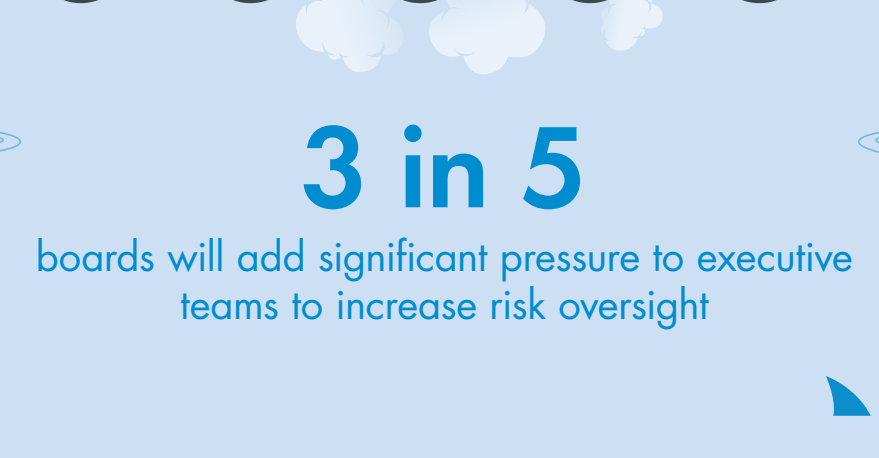
Increasing risk to business model through loss of competitive advantage



**1/4**

Only of organisations admit their risk management process gives them a competitive advantage

Risk will increasingly be on the board agenda



**3 in 5**

boards will add significant pressure to executive teams to increase risk oversight



**3/4**

Nearly of boards of directors formally assign risk oversight to a board committee

## THE SOLUTION

**VIEW THE CGMA REPORT AT [CGMA.ORG/RISKOVSIGHT](http://CGMA.ORG/RISKOVSIGHT)**